FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLA	AN PERMITTING SERVICES						
	FY04	FY05	FY06	FY07	FY08	FY09	FY10
FISCAL PROJECTIONS	ESTIMATE	RECOMMENDED	PROJECTION	PROJECTION	PROJECTION	PROJECTION	PROJECTION
ASSUMPTIONS							
Indirect Cost Rate	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	2,553,410	1,501,390	1,057,360	2,861,421	4,631,133	6,962,645	9,945,04
REVENUES							
Licenses & Permits	19,130,800	19,587,680	20,038,190	20,519,100	21,032,090	21,536,860	22,032,180
Charges For Services	1,949,390	1,996,170	2,042,080	2,091,090	2,143,370	2,194,810	2,245,290
Fines & Forfeitures	138,290	141,610	144,870	148,350	152,060	155,710	1 59,290
Miscellaneous	111,360	113,700	117,200	122,140	127,760	133,890	1 40,850
Estimated Required Fee Increase		0	3,351,351	3,432,102	3,518,292	3,603,191	3,686,642
Subtotal Revenues	21,329,840	21,839,160	25,693,691	26,312,782	26,973,572	27,624,461	28,264,252
INTERFUND TRANSFERS (Net Non-CIP)	(2,894,970)	(1,668,340)	(1,798,170)	(1,938,410)	(1,963,820)	(1,963,820)	(1,963,820
Transfers To The General Fund (Y100)	(3,954,630)	(2,728,000)	(2,857,830)	(2,998,070)	(3,023,480)	(3,023,480)	(3,023,480
Transfers From The General Fund (X100)	1,059,660	1,059,660	1,059,660	1,059,660	1,059,660	1,059,660	1,059,660
TOTAL RESOURCES	20,988,280	21,672,210	24,952,881	27,235,793	29,640,885	32,623,286	36,245,477
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(19,486,890)	(20,614,850)	(20,614,850)	(20,614,850)	(20,614,850)	(20,614,850)	(20,614,850
Labor Agreement	n/a	(_0,011,110,	(906,610)		(2,063,390)	(2,063,390)	(2,063,390
FFI Pay-Out of IT Replacement Set-Aside (Buy Asset)	n/a	n/a	(570,000)	, , , ,	` ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′ ′	o o	(2,000,000
FFI Other - Other items associated with negotiated agreements	n/a	n/a	o	(103,840)	0	0	0
Subtotal PSP Oper Budget Approp / Exp's	(19,486,890)	(20,614,850)	(22,091,460)	(22,604,660)	(22,678,240)	(22,678,240)	(24,678,240
TOTAL USE OF RESOURCES	(19,486,890)	(20,614,850)	(22,091,460)	(22,604,660)	(22,678,240)	(22,678,240)	(24,678,240
TOTAL GOL OF KLOGOKOLO	(17/100/070)	(20,0.4,000)	(22,071,400)	(12,004,000)	(22,070,240)	(22,0,0,240)	(24,070,240
ENDING CASH BALANCE	1,501,390	1,057,360	2,861,421	4,631,133	6,962,645	9,945,046	11,567,237
ENDING CASH BALANCE AS A							
PERCENT OF RESOURCES	7.2%	4.9%	11.5%	17.0%	23.5%	30.5%	31.99

## Assumptions:

- 1. Resources are projected based on currently recommended revenue policies and inflationary adjustments to fees.
- 2. PSP/Operating Budget Expenditures are projected based on major, known commitments including the costs of labor contracts, and the elimination of one-time costs.
- 3. The year end cash balance is targeted to ensure protection against possible cyclical softening of the construction market and related permits fee revenues.
- 4. Revenues from building permits are expected to grow at the rate of inflation in FY06-10.
- 5. Expenditure estimates above do not reflect inflationary pressures.
- 6. Based on current projections, a fee increase will be necessary in FY06 to bring the DPS fund to the fund balance policy level within three years. Details on rate increases and categories of permits to be increased will be determined later.